

**Médecins Sans Frontières USA, Inc.  
d/b/a Doctors Without Borders USA,  
Inc.**

**Financial Statements**  
Year Ended December 31, 2017

**Médecins Sans Frontières USA, Inc.  
d/b/a Doctors Without Borders USA, Inc.**

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Financial Statements  
Year Ended December 31, 2017

**Médecins Sans Frontières USA, Inc.  
d/b/a Doctors Without Borders USA, Inc.**

**Contents**

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<b>Independent Auditor's Report</b>	<b>3-4</b>
<b>Financial Statements:</b>	
Statement of Financial Position as of December 31, 2017	5
Statement of Activities for the Year Ended December 31, 2017	6
Statement of Functional Expenses for the Year Ended December 31, 2017	7
Statement of Cash Flows for the Year Ended December 31, 2017	8
Notes to Financial Statements	9-23



## **Independent Auditor's Report**

To the Board of Directors of  
Médecins Sans Frontières USA, Inc.  
d/b/a Doctors Without Borders USA, Inc.  
New York, New York

### ***Report on the Financial Statements***

We have audited the accompanying financial statements of Médecins Sans Frontières USA, Inc. d/b/a Doctors Without Borders USA, Inc. ("MSF USA"), which comprise the statements of financial position as of December 31, 2017, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Médecins Sans Frontières USA, Inc. d/b/a Doctors Without Borders USA, Inc. as of December 31, 2017, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

***Report on Summarized Comparative Information***

We have previously audited the 2016 financial statements of Médecins Sans Frontières USA, Inc. d/b/a Doctors Without Borders USA, Inc. and our report dated May 8, 2017 expressed an unmodified opinion on those audited financial statements. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2016 is consistent, in all material respects, with the audited financial statements from which it has been derived.

BDO USA, LLP

May 30, 2018

**Médecins Sans Frontières USA, Inc.  
d/b/a Doctors Without Borders USA, Inc.**

**Statement of Financial Position  
(with comparative totals for 2016)**

<i>December 31,</i>	<b>2017</b>	<b>2016</b>
<b>Assets</b>		
Cash and cash equivalents (Notes 2 and 15)	\$ 62,035,683	\$ 58,486,629
Short-term investments, at fair value (Notes 2 and 3)	141,732,693	161,273,057
MSF USA network receivables (Note 2)	4,979,812	3,502,632
Contributions receivable (Notes 2 and 4)	44,376,588	34,027,195
Pledges receivable, net (Notes 2 and 5)	4,708,317	9,409,563
Prepaid expenses and other assets	1,630,513	6,681,925
Long-term investments, at fair value (Notes 2 and 3)	35,563,661	28,319,769
Fixed assets, net (Notes 2 and 7)	54,198,757	44,688,872
<b>Total Assets</b>	<b>\$349,226,024</b>	<b>\$346,389,642</b>
<b>Liabilities and Net Assets</b>		
<b>Liabilities:</b>		
Grants payable (Notes 2 and 14)	\$ 52,899,212	\$ 26,380,000
Accounts payable and accrued expenses	8,378,629	7,221,595
MSF USA network payables	80,749	116,186
Capitalized lease obligation	18,254	46,889
Revocable endowment (Note 2)	3,250,000	3,000,000
Annuity and other life income agreement obligations (Note 6)	13,676,159	11,390,111
Mortgage payable (Note 13)	10,363,812	11,006,448
<b>Total Liabilities</b>	<b>88,666,815</b>	<b>59,161,229</b>
<b>Commitments and Contingencies (Notes 2, 6, 8, 9, 10, 11, 12, 13 and 14)</b>		
<b>Net Assets (Notes 2, 3, 10, 11 and 12):</b>		
Unrestricted:		
Undesignated	237,647,638	264,681,774
Board designated for reserves	1,655,346	1,472,063
<b>Total Unrestricted</b>	<b>239,302,984</b>	<b>266,153,837</b>
Temporarily restricted	19,968,461	20,340,846
Permanently restricted	1,287,764	733,730
<b>Total Net Assets</b>	<b>260,559,209</b>	<b>287,228,413</b>
<b>Total Liabilities and Net Assets</b>	<b>\$349,226,024</b>	<b>\$346,389,642</b>

*See accompanying notes to financial statements.*

**Médecins Sans Frontières USA, Inc.  
d/b/a Doctors Without Borders USA, Inc.**

**Statement of Activities  
(with comparative totals for 2016)**

Year ended December 31,

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	
				2017	2016
<b>Revenues:</b>					
Public support:					
Contributions and private grants:					
Individual donors/marketing	\$136,525,640	\$ 1,120,039	\$ -	\$137,645,679	\$131,487,043
Sustainer giving	34,830,731	2,840	-	34,833,571	30,349,980
Major gifts	90,765,730	3,442,185	-	94,207,915	88,452,043
Planned giving	64,014,412	1,619,225	470,011	66,103,648	69,535,143
Foundations	5,978,238	7,112,876	-	13,091,114	10,402,038
Corporations	23,551,897	708,122	-	24,260,019	20,917,497
Multi-year grants and contributions pledged	-	1,900,000	-	1,900,000	6,295,000
<b>Total Public Support</b>	<b>355,666,648</b>	<b>15,905,287</b>	<b>470,011</b>	<b>372,041,946</b>	<b>357,438,744</b>
<b>Other Revenues:</b>					
Investment income, net (Notes 2 and 3)	3,515,059	3,039,452	84,023	6,638,534	1,334,049
Actuarial loss on annuity and trust obligations (Note 6)	-	(713,197)	-	(713,197)	(465,346)
Rental income, net (Note 7)	698,444	-	-	698,444	204,697
MSF network grants	4,242,052	-	-	4,242,052	4,585,569
Seconded field staff grants	10,493,006	-	-	10,493,006	9,792,654
Miscellaneous income	149,802	-	-	149,802	111,690
Change in estimate (Note 7)	121,015	-	-	121,015	-
<b>Total Other Revenues</b>	<b>19,219,378</b>	<b>2,326,255</b>	<b>84,023</b>	<b>21,629,656</b>	<b>15,563,313</b>
<b>Total Public Support and Other Revenues</b>	<b>374,886,026</b>	<b>18,231,542</b>	<b>554,034</b>	<b>393,671,602</b>	<b>373,002,057</b>
Contributions of In-kind Services (Note 2)	801,743	-	-	801,743	1,214,948
Net Assets Released From Restrictions (Note 11)	18,603,927	(18,603,927)	-	-	-
<b>Total Revenues and In-Kind Services</b>	<b>394,291,696</b>	<b>(372,385)</b>	<b>554,034</b>	<b>394,473,345</b>	<b>374,217,005</b>
<b>Expenses:</b>					
Program services:					
Emergency and medical programs	346,430,020	-	-	346,430,020	300,119,963
Program support and development	12,779,004	-	-	12,779,004	10,335,161
Field staff	10,554,457	-	-	10,554,457	9,655,651
Communications	5,927,295	-	-	5,927,295	5,485,291
<b>Total Program Services</b>	<b>375,690,776</b>	<b>-</b>	<b>-</b>	<b>375,690,776</b>	<b>325,596,066</b>
Supporting services:					
Management and general	6,243,695	-	-	6,243,695	5,099,917
Fundraising	38,406,335	-	-	38,406,335	32,608,630
<b>Total Supporting Services</b>	<b>44,650,030</b>	<b>-</b>	<b>-</b>	<b>44,650,030</b>	<b>37,708,547</b>
<b>Total Expenses</b>	<b>420,340,806</b>	<b>-</b>	<b>-</b>	<b>420,340,806</b>	<b>363,304,613</b>
<b>In-kind Services (Note 2):</b>					
Program	-	-	-	-	389,130
Management	801,743	-	-	801,743	1,214,931
<b>Total In-kind Services</b>	<b>801,743</b>	<b>-</b>	<b>-</b>	<b>801,743</b>	<b>1,604,061</b>
<b>Total Expenses and In-kind Services</b>	<b>421,142,549</b>	<b>-</b>	<b>-</b>	<b>421,142,549</b>	<b>364,908,674</b>
Change in Net Assets	(26,850,853)	(372,385)	554,034	(26,669,204)	9,308,331
Net Assets, Beginning of Year	266,153,837	20,340,846	733,730	287,228,413	277,920,082
Net Assets, End of Year	\$239,302,984	\$19,968,461	\$1,287,764	\$260,559,209	\$287,228,413

*See accompanying notes to financial statements.*

**Médecins Sans Frontières USA, Inc.  
d/b/a Doctors Without Borders USA, Inc.**

**Statement of Functional Expenses  
(with comparative totals for 2016)**

Year ended December 31, 2017

	Program Services				Supporting Services			Total	
	Program and Support <sup>(1)</sup>	Field Staff <sup>(2)</sup>	Communications	Total Program Services	Management and General	Fundraising	Total Supporting Services	2017	2016
Salaries and benefits	\$ 8,579,980	\$ 8,762,960	\$2,976,147	\$ 20,319,087	\$2,659,994	\$ 6,186,485	\$ 8,846,479	\$ 29,165,566	\$ 26,390,687
Grants for emergency and medical projects (Note 14)	346,430,020	-	-	346,430,020	-	-	-	346,430,020	300,119,963
Printing and publications	1,463	102	64,180	65,745	435	7,904,663	7,905,098	7,970,843	7,246,510
Rent and occupancy costs	602,596	-	387,698	990,294	292,115	669,139	961,254	1,951,548	1,430,641
Consultancy and project development	1,628,758	155,706	762,937	2,547,401	2,125,583	9,415,758	11,541,341	14,088,742	11,021,752
Fundraising services	5,785	-	2,774	8,559	38,516	6,339,577	6,378,093	6,386,652	5,394,529
Office expense and management	93,440	-	72,171	165,611	453,113	73,240	526,353	691,964	633,108
Office supplies	23,601	-	10,377	33,978	7,849	19,111	26,960	60,938	76,140
Insurance - office and field	87,240	884,947	41,595	1,013,782	41,852	98,077	139,929	1,153,711	1,103,482
Postage/freight/shipping	13,086	21,329	207,850	242,265	3,374	6,343,555	6,346,929	6,589,194	5,384,779
Professional fees	43,613	5,213	39,641	88,467	91,751	146,353	238,104	326,571	190,933
Travel and transportation	677,433	656,327	990,222	2,323,982	51,032	269,955	320,987	2,644,969	2,355,232
Bank charges and other fees	98,995	15,120	49,170	163,285	69,362	109,045	178,407	341,692	153,524
Interest expense	35,415	-	16,981	52,396	17,478	39,455	56,933	109,329	56,388
Telecommunications	81,572	-	47,375	128,947	23,086	92,349	115,435	244,382	256,024
Dues and subscriptions	51,236	52,000	25,230	128,466	158,063	188,864	346,927	475,393	232,383
Recruiting and relocation	133,892	753	18,983	153,628	41,660	47,703	89,363	242,991	220,028
Representation/meetings	50,606	-	22,763	73,369	8,983	103,061	112,044	185,413	116,685
Depreciation	570,293	-	191,201	761,494	159,449	359,945	519,394	1,280,888	921,825
<b>Total Expenses</b>	<b>\$359,209,024</b>	<b>\$10,554,457</b>	<b>\$5,927,295</b>	<b>\$375,690,776</b>	<b>\$6,243,695</b>	<b>\$38,406,335</b>	<b>\$44,650,030</b>	<b>\$420,340,806</b>	<b>\$363,304,613</b>

*See accompanying notes to financial statements.*

<sup>(1)</sup> Includes emergency and medical programs; program support and development.

<sup>(2)</sup> Field staff expenses include costs for U.S. residents working on assignments in MSF field projects overseas and will fluctuate year to year in response to emergency and medical needs.

**Médecins Sans Frontières USA, Inc.  
d/b/a Doctors Without Borders USA, Inc.**

**Statement of Cash Flows  
(with comparative totals for 2016)**

<i>Year ended December 31,</i>	2017	2016
<b>Cash Flows From Operating Activities:</b>		
Change in net assets	\$ (26,669,204)	\$ 9,429,346
Adjustments to reconcile change in net assets to net cash (used in) provided by operating activities:		
Depreciation expense	1,576,640	1,190,715
Change in estimate	(121,015)	-
Contributions restricted for long-term purposes	(470,011)	(24,521)
Unrealized (gains) losses on investments	(2,115,843)	735,703
Realized losses on investments	368,806	726,559
Donated stock	(19,477,018)	(18,975,610)
Actuarial losses on annuity and trust obligations	713,197	465,346
Actuarial liability for annuities and trusts issued	2,486,329	2,089,921
(Increase) decrease in:		
MSF network receivables	(1,477,180)	691,187
Contributions receivable	(10,349,393)	(3,327,951)
Pledges receivable	4,701,246	510,642
Prepaid expenses and other assets	5,051,412	(4,809,480)
Increase (decrease) in:		
Grants payable	26,519,212	25,929,370
Accounts payable and accrued expenses	1,157,034	2,991,630
MSF network payables	(35,437)	109,046
Revocable endowment	250,000	1,000,000
<b>Net Cash (Used In) Provided By Operating Activities</b>	<b>(17,891,225)</b>	<b>18,610,888</b>
<b>Cash Flows From Investing Activities:</b>		
Purchases of fixed assets	(10,965,510)	(44,019,231)
Purchases of investments	(285,519,373)	(118,464,183)
Proceeds from sale of investments	319,039,900	132,762,591
Annuity and trust payments	(913,478)	(738,177)
<b>Net Cash Provided By (Used In) Investing Activities</b>	<b>21,641,539</b>	<b>(30,459,000)</b>
<b>Cash Flows From Financing Activities:</b>		
Capital lease obligations	(28,635)	(107)
Proceeds from mortgage payable	-	11,165,232
Principal payments on mortgage payable	(642,636)	(158,784)
Proceeds from contributions restricted for the Endowment Fund	470,011	24,521
<b>Net Cash (Used In) Provided By Financing Activities</b>	<b>(201,260)</b>	<b>11,030,862</b>
<b>Net Increase (Decrease) in Cash and Cash Equivalents</b>	<b>3,549,054</b>	<b>(817,250)</b>
<b>Cash and Cash Equivalents, Beginning of Year</b>	<b>58,486,629</b>	<b>59,303,879</b>
<b>Cash and Cash Equivalents, End of Year</b>	<b>\$ 62,035,683</b>	<b>\$ 58,486,629</b>
<b>Supplemental Disclosure of Cash Flow Information:</b>		
Interest paid	\$ 109,329	\$ 56,388

*See accompanying notes to financial statements.*

# Médecins Sans Frontières USA, Inc. d/b/a Doctors Without Borders USA, Inc.

## Notes to Financial Statements

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### 1. Description of Organization

Médecins Sans Frontières USA, Inc., doing business as Doctors Without Borders USA, Inc. (“MSF USA”) was organized in New York State under Section 402 of the Not-For-Profit Corporation Law.

MSF USA is a private, not-for-profit organization devoted to assisting victims of disasters and conflicts worldwide, regardless of race, political beliefs, or religion. The purposes of MSF USA are:

- to support medical-humanitarian projects, conducted primarily by the international Médecins Sans Frontières network, wherever in the world a humanitarian crisis may exist,
- to raise funds in the United States to finance these projects,
- to facilitate the recruitment of medical and other professionals from the United States to participate in these projects, and
- advocate for, and increase public awareness of, populations at risk.

### 2. Summary of Significant Accounting Policies

#### (a) *Basis of Presentation*

The accompanying financial statements have been prepared on the accrual basis of accounting and have been prepared in accordance with accounting principles generally accepted in the United States of America (“GAAP”) as applicable to not-for-profit organizations. In the statements of financial position, assets and liabilities are presented in order of liquidity or conversation to cash and their maturity resulting in the use of cash, respectively.

#### (b) *Financial Statement Presentation*

The classification of a not-for-profit organization’s net assets and its support, revenue and expenses is based on the existence or absence of donor-imposed restrictions. It requires that the amounts for each of the classes of net assets, permanently restricted, temporarily restricted and unrestricted, be displayed in a statement of financial position and that the amounts of change in each of those classes of net assets be displayed in a statement of activities.

These classes are defined as follows:

**Permanently Restricted** - Net assets resulting from contributions and other inflows of assets whose use by MSF USA is limited by donor-imposed stipulations that neither expire by passage of time nor can be fulfilled or otherwise removed by actions of MSF USA.

**Temporarily Restricted** - Net assets resulting from contributions and other inflows of assets whose use by MSF USA is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and removed by actions of MSF USA pursuant to those stipulations. When such stipulations end or are fulfilled, such temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statements of activities. Temporarily restricted contributions and grants, the requirements of which are met in the year of donation, are reported as unrestricted.

**Unrestricted - Board Designated for Reserves** - Net assets consisting of all monies or assets contributed to MSF USA which are designated for future programs by the Board of Directors for long-term investments.

**Unrestricted** - The part of net assets that is neither permanently nor temporarily restricted by donor-imposed stipulations.

**Médecins Sans Frontières USA, Inc.**  
**d/b/a Doctors Without Borders USA, Inc.**

**Notes to Financial Statements**

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**(c) Cash and Cash Equivalents**

MSF USA considers all highly liquid instruments purchased with a maturity of three months or less to be cash equivalents.

**(d) Receivables**

Receivables are recorded at their net realizable values, based upon an estimated allowance for doubtful accounts. Pledges and grants receivable due after one year are discounted to net present value using the risk-adjusted interest rate in effect on the date of the gifts.

**(e) Provision for Doubtful Accounts**

MSF USA provides an allowance for doubtful accounts for pledges and contributions receivable which are specifically identified by management as to their uncertainty in regards to collectibility. Allowance for doubtful pledges receivable accounts was \$234,717 and \$242,217 at December 31, 2017 and 2016, respectively. There was no allowance for contributions receivable accounts for both years.

**(f) Contributions and Promises to Give**

Contributions and promises to give are recorded as revenue when either unsolicited cash is received or when donors make a promise to give. Contributions and promises to give are classified as either unrestricted, temporarily restricted, or permanently restricted support.

**(g) Fixed Assets**

Fixed assets are recorded at cost or, if contributed, at market value at date of contribution. Maintenance and repairs are charged to expense in period incurred and betterments are capitalized. It is MSF USA's policy to capitalize all fixed asset purchases greater than \$5,000. Depreciation is computed using the straight-line method over the estimated useful lives. Leasehold improvements are amortized over the shorter of the lease term or the estimated useful lives of the related assets. The estimated useful lives of the assets are as follows:

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Furniture, fixtures and equipment	3 - 10 years
Leasehold improvements	9 - 14 years
Building	39 years
Intangible assets	3 - 5 years

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**(h) Impairment of Long-Lived Assets**

Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 360, "Property, Plant and Equipment," requires MSF USA to review long-lived assets, such as fixed assets, for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized by the amount by which the carrying amount of the asset exceeds the fair value of the asset. There were no impairments recognized in 2017 and 2016.

**Médecins Sans Frontières USA, Inc.**  
**d/b/a Doctors Without Borders USA, Inc.**

**Notes to Financial Statements**

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**(i) Contributed Services**

Services provided for legal, advertising and other services were donated to MSF USA. These services are reflected as contributions and expenses of services in-kind in the accompanying statements of activities.

**(j) Grants Payable**

MSF USA records grants as liabilities upon approval by the Board of Directors. Grants awarded and not paid during the fiscal year are due to be paid in the first quarter of the following fiscal period.

**(k) Income Taxes**

MSF USA was incorporated in the State of New York and is exempt from Federal and state income taxes under Section 501(c)(3) of the Internal Revenue Code ("IRC") and therefore has made no provision for income taxes in the accompanying financial statements. MSF USA has been determined by the Internal Revenue Service not be a "private foundation" within the meaning of Section 509(a) of the IRC.

Under ASC 740, "Income Taxes," an organization must recognize the tax benefit associated with tax positions taken for tax return purposes when it is more likely than not that the position will not be sustained upon examination by a taxing authority. The implementation of ASC 740 had no impact on MSF USA's financial statements. MSF USA does not believe it has taken any material uncertain tax positions and, accordingly, it has not recorded any liability for unrecognized tax benefits. MSF USA has filed for and received income tax exemptions in the jurisdictions where it is required to do so. Additionally, MSF USA has filed IRS Form 990 information returns, as required, and all other applicable returns in jurisdictions where so required to do so. For the years ended December 31, 2017 and 2016, there were no interest or penalties recorded or included in the statements of activities. As of December 31, 2017, the years still subject to examination by a taxing authority are 2014 through 2017.

**(l) Use of Estimates**

In preparing financial statements in conformity with accounting principles generally accepted in the United States of America, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and revenues and expenses during the reported period. Actual results could differ from those estimates.

**(m) Allocation Methodology**

Common costs incurred for the administration of the various programs are allocated directly to respective programs as incurred and/or utilizing predetermined allocation rates established by management.

**(n) Net Asset Classification**

On September 17, 2010, New York State enacted New York Prudent Management of Institutional Funds Act ("NYPMIFA"). This law, which is a modified version of The Uniform Prudent Management of Institutional Funds Act ("UPMIFA"), makes significant changes to the rules governing how New York not-for-profit organizations may manage, invest and spend their endowment funds. The new law is designated to allow organizations to cope more easily with fluctuations in the value of their endowment and to afford them greater access to funds needed to support their programs and services in difficult financial times. This law should provide some relief to organizations that have found themselves with underwater endowments. It also expands the options available to organizations seeking relief from donor restrictions on funds that have become obsolete,

**Médecins Sans Frontières USA, Inc.**  
**d/b/a Doctors Without Borders USA, Inc.**

**Notes to Financial Statements**

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impracticable or wasteful. NYPMIFA applies to New York not-for-profit, education and religious corporations, associations organized and operated exclusively for charitable purposes and certain trusts.

**(o) Fair Value Measurements**

U.S. GAAP establishes a hierarchy for inputs used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that inputs that are most observable be used when available. Observable inputs are inputs that market participants operating within the same marketplace as MSF USA would use in pricing their asset or liability based on independently derived and objectively determinable market data. Unobservable inputs are inputs that cannot be sourced from a broad active market in which assets or liabilities identical or similar to those of MSF USA are traded. MSF USA estimates the price of any assets for which there are only unobservable inputs by using assumptions that market participants that have investments in the same or similar assets would use as determined by the money managers administering each investment based on the best information available in the circumstances. The input hierarchy is broken down into three levels based on the degree to which the exit price is independently observable or determinable as follows:

Level 1 - Valuations based on unadjusted quoted prices in active markets for identical assets or liabilities. An active market for the asset or liability is a market in which transactions for the asset or liability occur with sufficient frequency and volume to provide pricing information on an ongoing basis.

Level 2 - Valuations based on quoted prices in markets that are not active or for which all significant inputs are observable, either directly or indirectly.

Level 3 - Valuations based on inputs that are unobservable and significant to the overall fair value measurement.

**(p) Revocable Endowment**

Revocable endowment includes gifts which require by donor stipulation that the total donation be invested and only the income made available for program operations. The original donation total may be due back to the donor at the end of the term. The balance at December 31, 2017 and 2016 was \$3,250,000 and \$3,000,000, respectively.

**(q) Risks and Uncertainties**

MSF USA's investments consist of a variety of investment securities and investment funds. Investments in general are exposed to various risks, such as interest rate, credit, and overall market volatility risk. Due to the level of risk associated with certain investments, it is reasonably possible that changes in the value of MSF USA's investments will occur in the near term and that such changes could materially affect the amounts reported in the accompanying financial statements.

**(r) New Accounting Pronouncements Issued But Not Yet Adopted**

**(i) Presentation of Financial Statements of Not-for-Profit Entities**

In August 2016, the FASB issued Accounting Standards Update ("ASU") 2016-14, "Not-for-Profit Entities (Topic 958) and Health Care Entities (Topic 954) - Presentation of Financial Statements of Not-for-Profit Entities." The ASU amends the current reporting model for nonprofit organizations and enhances their required disclosures. The major changes include: (a) requiring the presentation of only two classes of net assets now entitled "net assets without donor restrictions" and "net assets with donor restrictions," (b) modifying the presentation of endowment funds and related disclosures, (c) requiring the use of the placed in service approach to recognize the expirations of

**Médecins Sans Frontières USA, Inc.**  
**d/b/a Doctors Without Borders USA, Inc.**

**Notes to Financial Statements**

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restrictions on gifts used to acquire or construct long-lived assets absent explicit donor stipulations otherwise, (d) requiring that all nonprofits present an analysis of expenses by function and nature in either the statement of activities, a separate statement, or in the notes and disclose a summary of the allocation methods used to allocate costs, (e) requiring the disclosure of quantitative and qualitative information regarding liquidity and availability of resources, (f) presenting investment return net of external and direct internal expenses, and (g) modifying other financial statement reporting requirements and disclosures intended to increase the usefulness of nonprofit financial statements. The ASU is effective for MSF USA's financial statements for fiscal years beginning after December 15, 2017. Early adoption is permitted. The provisions of the ASU must be applied on a retrospective basis for all years presented although certain optional practical expedients are available for periods prior to adoption. Management is currently evaluating the impact of this ASU on its financial statements.

*(ii) Accounting for Leases*

In February 2016, the FASB issued ASU 2016-02, "Leases (Topic 842)," to increase transparency and comparability among organizations by recognizing lease assets and lease liabilities on the statement of financial position and disclosing key information about leasing arrangements for lessees and lessors. The new standard applies a right-of-use ("ROU") model that requires, for all leases with a lease term of more than 12 months, an asset representing its right to use the underlying asset for the lease term and a liability to make lease payments to be recorded. The ASU is effective for fiscal years beginning after December 15, 2019 with early adoption permitted. Management is currently evaluating the impact of this ASU on its financial statements.

*(iii) Revenue From Contracts With Customers (Topic 606)*

In May 2014, the FASB issued ASU 2014-09, "Revenue from Contracts with Customers (Topic 606)," which is a comprehensive new revenue recognition standard that will supersede existing revenue recognition guidance. The core principle of the guidance is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The FASB issued ASU 2015-14 that deferred the effective date for the entity until annual periods beginning after December 15, 2018. Earlier adoption is permitted subject to certain limitations. The amendments in this update are required to be applied retrospectively to each prior reporting period presented or with the cumulative effect being recognized at the date of initial application. Management is currently evaluating the impact of this ASU on its financial statements.

*(s) Comparative Financial Information*

The financial statements include certain prior year summarized comparative information. With respect to the statements of activities, the prior year information is presented in total, not by net asset class. With respect to the statements of functional expenses, the prior year expenses are presented by expense classification in total rather than functional category, in order to facilitate comparison; as a result, such information does not include sufficient detail to constitute a presentation in conformity with GAAP. Accordingly, such information should be read in conjunction with MSF USA's financial statements for the year ended December 31, 2016, from which the summarized information was derived.

**Médecins Sans Frontières USA, Inc.  
d/b/a Doctors Without Borders USA, Inc.**

**Notes to Financial Statements**

**3. Investments and Fair Value Measurements**

At December 31, 2017 and 2016, short-term investments consist of the following:

*December 31,*

	2017		2016	
	Cost	Market	Cost	Market
Short-term Investments:				
Common stock	\$ 136,592	\$ 136,592	\$ 20,213	\$ 60,900
Corporate fixed income	47,549,855	45,217,763	54,177,549	52,641,523
Fixed income	66,632,582	66,003,039	72,705,546	71,720,841
Mutual funds - fixed income	19,090	19,090	4,955	4,955
Government securities	21,891,008	21,756,033	20,413,628	20,174,021
Municipal bonds	3,708,607	3,689,294	1,551,712	1,522,625
Money market funds	4,909,665	4,910,882	15,148,192	15,148,192
Total short-term investments	<b>\$144,847,399</b>	<b>\$141,732,693</b>	<b>\$164,021,795</b>	<b>\$161,273,057</b>

MSF USA's assets recorded at fair value have been categorized based upon a fair value hierarchy in accordance with ASC 820. See Note 2 for a discussion of MSF USA's policies regarding this hierarchy. A description of the valuation techniques applied to MSF USA's major categories of assets measured at fair value are as follows:

*Money Market Funds*

Money market deposit accounts are valued at cost plus interest, which approximates fair value.

*Common Stock*

These investments are priced using nationally recognized pricing services based on observable market data and are classified as Level 1.

*Mutual Funds*

Mutual funds are valued at the last reported NAV of shares held by MSF USA at year-end and are classified as Level 1.

*Fixed Income, Government Securities and Municipal Bonds*

Fixed income and government bonds are valued at the last reported market value by the holding institution and are classified as Level 1.

MSF USA had no financial assets and liabilities that were measured at fair value on a non-recurring basis during the years ended December 31, 2017 and 2016. In addition, there were no transfers between levels during the years ended December 31, 2017 and 2016.

**Médecins Sans Frontières USA, Inc.  
d/b/a Doctors Without Borders USA, Inc.**

**Notes to Financial Statements**

Long-term investments include the board-designated reserves, term endowments and annuity and charitable remainder trusts. At December 31, 2017 and 2016, long-term investments consisted of the following:

*December 31,*

	2017		2016	
	Cost	Market Value	Cost	Market Value
Board-designated/revocable endowment/term endowment/endowment:				
Money market funds	\$ 1,605,580	\$ 1,605,942	\$ 1,324,588	\$ 1,324,588
Equities	2,665,834	3,210,061	2,685,969	2,724,591
Fixed income	2,960,850	2,907,408	2,422,000	2,327,823
Total board-designated/term endowment/endowment investments	<b>7,232,264</b>	<b>7,723,411</b>	<b>6,432,557</b>	<b>6,377,002</b>
Annuity and charitable remainder trusts:				
Money market funds	1,759,315	1,759,315	1,679,412	1,679,412
Mutual funds	-	-	6,070,189	5,984,456
Fixed income	7,462,189	7,439,018	-	-
Equities	13,747,284	16,368,374	12,071,392	12,453,405
Municipal bonds	1,687,405	1,675,670	1,656,862	1,648,305
U.S. government obligations	603,915	597,873	178,146	177,189
Total annuity and charitable remainder trusts	<b>25,260,108</b>	<b>27,840,250</b>	<b>21,656,001</b>	<b>21,942,767</b>
Total long-term investments	<b>\$32,492,372</b>	<b>\$35,563,661</b>	<b>\$28,088,558</b>	<b>\$28,319,769</b>

Net investment income consisted of the following:

<i>Year ended December 31,</i>	2017	2016
Interest and dividend income, net	\$4,891,497	\$2,796,311
Net realized loss on investments	(368,806)	(726,559)
Net unrealized gain (loss) on investments	2,115,843	(735,703)
	<b>\$6,638,534</b>	<b>\$1,334,049</b>

**Médecins Sans Frontières USA, Inc.  
d/b/a Doctors Without Borders USA, Inc.**

**Notes to Financial Statements**

The following tables show, by level within the fair value hierarchy, MSF USA's financial assets that are accounted for at fair value on a recurring basis as of December 31, 2017 and 2016. The financial assets are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. MSF USA's assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the placement within the fair value hierarchy levels.

***December 31, 2017***

	Level 1	Level 2	Total
Money market funds	\$ 6,953,759	\$-	\$ 6,953,759
Certificates of deposit	1,319,769		1,319,769
Common stock	136,592	-	136,592
Equities	16,126,944	-	16,126,944
Mutual funds - fixed income *	-	-	19,090
Fixed income	121,567,228	-	121,567,228
Real estate	3,451,492		3,451,492
Municipal bonds	5,364,964	-	5,364,964
US government obligations	597,873	-	597,873
EFTs & CEFs	2,610		2,610
Government securities	21,756,033	-	21,756,033
	<b>\$177,277,264</b>	<b>\$-</b>	<b>\$177,296,354</b>

***December 31, 2016***

	Level 1	Level 2	Total
Money market funds	\$ 18,152,192	\$-	\$ 18,152,192
Common stock	60,900	-	60,900
Equities	15,177,996	-	15,177,996
Mutual funds - fixed income *	-	-	4,955
Mutual funds *	-	-	5,984,456
Fixed income	126,690,187	-	126,690,187
Municipal bonds	3,170,930	-	3,170,930
US government obligations	177,189	-	177,189
Government securities	20,174,021	-	20,174,021
	<b>\$183,603,415</b>	<b>\$-</b>	<b>\$189,592,826</b>

\* Certain investments that are measured at fair value using the NAV per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy table. The fair value amounts presented in the preceding tables are intended to permit reconciliation of the fair value hierarchy to the accompanying statements of financial position.

**4. Contributions Receivable**

Contributions receivable represents contributions received by MSF USA as of year-end, but deposited in the following month of January. The contributions receivable balance was \$44,376,588 and \$34,027,195 at December 31, 2017 and 2016, respectively.

**Médecins Sans Frontières USA, Inc.  
d/b/a Doctors Without Borders USA, Inc.**

**Notes to Financial Statements**

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**5. Pledges Receivable, Net**

As of December 31, 2017 and 2016, MSF USA had gross pledges receivable of \$5,046,500 and \$9,755,246, respectively.

As of December 31, 2017 and 2016, the net present value of pledges receivable was calculated at 2.05% and 1.06% discount rates, respectively. These rates are equal to the risk-free interest rate, which is the U.S. Treasury note interest rate in effect at the time the contributions are made and equal in duration to the length of time that contribution is expected to be paid over.

The following represents future payments due:

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Amount due in:	
2018	\$2,226,500
2 - 5 years	2,820,000
<hr/>	
Contributions pledged	5,046,500
Pledge bad debt allowance	(234,717)
Net present value discount	(103,466)
<hr/>	
Net present value	\$4,708,317

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**6. Charitable Gift Annuities Payable**

Under the Charitable Gift Annuity agreement, donors make contributions in exchange for a promise to receive a fixed amount over a specified period of time, usually the life of the donor or beneficiary. During the term of the agreement, MSF USA acts as custodian of these funds, whereby the asset and the net present value of the related liability are reflected in the statements of financial position. After the term of the agreement, the remaining assets belong to MSF USA. At December 31, 2017 and 2016, the Charitable Gift Annuity investment account, included in investments, at fair value, had a fair market value of \$27,840,250 and \$21,942,767 and the related liability amounted to \$13,676,159 and \$11,390,111, respectively.

The actuarial loss on annuity and trust obligations amounted \$713,197 and \$465,346 for 2017 and 2016, respectively.

**Médecins Sans Frontières USA, Inc.  
d/b/a Doctors Without Borders USA, Inc.**

**Notes to Financial Statements**

**7. Fixed Assets, Net**

Fixed assets, net consists of the following:

<i>December 31,</i>	2017	2016
Land	\$18,878,293	\$18,878,293
Building	23,068,644	23,068,644
Intangible assets	3,161,849	2,291,373
Furniture, fixtures and equipment	2,499,147	2,262,792
Leasehold improvements	1,190,225	1,190,225
Construction-in-progress	10,103,459	244,780
Total fixed assets	58,901,617	47,936,107
Less: Accumulated depreciation and amortization	(4,702,860)	(3,247,235)
Fixed assets, net	\$54,198,757	\$44,688,872

Total depreciation expense for 2017 and 2016 amounted to \$1,280,888 and \$921,825, respectively.

Building depreciation of \$295,752 and \$268,891 is netted against rental income for financial statement presentation for 2017 and 2016, respectively, and is not included in the total depreciation expense above.

The estimated cost to complete the construction-in-progress at December 31, 2017 was approximately \$3,000,000.

Subsequent to the 2016 close of its acquisition of two floors of an office building located in downtown Manhattan, MSF USA obtained an appraisal of the land portion of the acquisition. Based on this appraisal, depreciation expense was adjusted to reflect the reduced building depreciation basis. For comparison purposes, the change in depreciation estimate attributable in 2016 is reported in the accompanying 2017 statement of activities.

**8. Pension Plans**

MSF USA formerly had two 401(k) defined contribution plans covering all headquarter employees and field employees. These plans were merged effective January 1, 2014. Under the merged plan, employees may contribute the lesser of 85% of their salaries or IRS contribution limit. In addition to the IRS contribution limit, there is a catch-up provision of an additional \$6,000 per year for all employees who have reached the age of 50 and elect to contribute the additional funds into their 401(k) account. For all employees, MSF USA matches each contribution up to \$1,200 per year and provides a yearly safe harbor distribution of not less than 3%. Employer contributions under the merged plan vest over a two-year period. During the years ended December 31, 2017 and 2016, MSF USA contributed \$1,384,877 and \$1,116,411, respectively.

**Médecins Sans Frontières USA, Inc.  
d/b/a Doctors Without Borders USA, Inc.**

**Notes to Financial Statements**

**9. Lease Commitments**

MSF USA has a noncancellable operating lease for its office space with an expiration date of June 2021. Rental payments required under the lease are reported as expense on a straight-line basis over the term of the lease. At December 31, 2017, future minimum rental payments under this operating lease are as follows:

<i>Fiscal year ending</i>	Amount
2018	\$1,042,965
2019	1,059,135
2020	1,075,305
2021	541,695
Total	\$3,719,100

Rent expense was \$947,972 and \$947,055 for 2017 and 2016, respectively.

**10. Board-Designated Fund**

The Board of Directors designated a bequest received in prior years as a reserve balance. The balance in this reserve fund was \$1,655,346 and \$1,472,063 as of December 31, 2017 and 2016, respectively. As of December 31, 2017, MSF USA had adequate reserves among its assets for its charitable gift annuity program.

**11. Temporarily Restricted Net Assets and Net Assets Released From Restrictions**

Temporarily restricted net assets at December 31, 2017 and 2016 consisted of the following:

<i>December 31,</i>	2017	2016
Emergency and medical relief	\$ 898,960	\$ 409,039
Annuity and charitable remainder trusts	13,208,984	9,492,328
Term endowments	1,113,591	991,307
Use in future periods - pledge receivables	4,708,317	9,409,563
Accumulated endowment income	38,609	38,609
Total	\$19,968,461	\$20,340,846

Net assets were released from donor restrictions at December 31, 2017 and 2016 by incurring expenses satisfying the restricted purposes specified by donors:

<i>December 31,</i>	2017	2016
Emergency and medical relief	\$12,002,681	\$ 9,930,106
Time restrictions expired	6,601,246	6,805,642
Total	\$18,603,927	\$16,735,748

**Médecins Sans Frontières USA, Inc.  
d/b/a Doctors Without Borders USA, Inc.**

**Notes to Financial Statements**

**12. Endowment Fund**

MSF USA's endowment fund consists of both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. Under 958-205, the following applies to the endowment funds.

Investment and spending policies - MSF USA has adopted investment and spending policies for endowment assets that attempt to provide a stream of returns that would be utilized to fund various programs while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that MSF USA must hold in perpetuity, and as directed by the donors, and those assets that are Board designated, as approved by the Board of Directors of MSF USA. The endowment funds are invested in vehicles such as money market funds, equities, fixed income, hedge funds, real estate and tangible assets.

MSF USA did not spend any of the endowment investments during 2017.

MSF USA considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- the duration and preservation of the funds;
- the purposes of MSF USA and the donor-restricted endowment funds;
- general economic conditions;
- the possible effect of inflation and deflation;
- the expected total return from income and the appreciation/depreciation of investments;
- other resources of MSF USA; and
- the investment policy of MSF USA.

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or state standards require MSF USA to retain as a fund of perpetual duration. At December 31, 2017, no donor-restricted endowment funds have fallen below the required level.

The following table represents the endowment net asset composition by type of fund as of December 31, 2017 and 2016:

	2017				2016			
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Donor-restricted endowment funds	\$ -	\$25,389	\$1,287,764	\$1,313,153	\$ -	\$25,389	\$733,730	\$ 759,119
Board-designated endowment funds	1,655,346	-	-	1,655,346	1,472,063	-	-	1,472,063
<b>Total funds</b>	<b>\$1,655,346</b>	<b>\$25,389</b>	<b>\$1,287,764</b>	<b>\$2,968,499</b>	<b>\$1,472,063</b>	<b>\$25,389</b>	<b>\$733,730</b>	<b>\$2,231,182</b>

MSF USA classifies the original value of gifts received with donor stipulations that require them to be held in perpetuity as permanently restricted net assets. Income earned on such gifts is classified as temporarily restricted.

**Médecins Sans Frontières USA, Inc.  
d/b/a Doctors Without Borders USA, Inc.**

**Notes to Financial Statements**

The following table represents the reconciliation of changes in endowment net assets for the years ended December 31, 2017 and 2016:

	2017				2016			
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
	Year ended December 31,							
Endowment net assets, beginning of year	\$1,472,063	\$25,389	\$733,730	\$2,231,182	\$1,388,265	\$25,389	\$672,722	\$2,086,376
Contributions	-	-	470,011	470,011	-	-	24,521	24,521
Investment return	183,283	-	84,023	267,306	83,798	-	36,487	120,285
Endowment net assets, end of year	\$1,655,346	\$25,389	\$1,287,764	\$2,968,499	\$1,472,063	\$25,389	\$733,730	\$2,231,182

### 13. Mortgage Payable

On October 7, 2016, MSF USA entered into a mortgage held by the Bank of America in the amount of \$11,165,232 to finance part of the purchase price of building space. Interest on the loan accrues at 2% per annum. Both principal and interest are payable monthly in accordance with the mortgage amortization schedule up to maturity on September 30, 2026. The building space complex is pledged as collateral for the mortgage. Interest expense amounted to \$109,329 for 2017 and \$56,388 for 2016.

Balance of mortgage payable was \$10,363,812 and \$11,006,448 at December 31, 2017 and 2016, respectively.

The future required minimum payments are as follows:

Year ending December 31,	
2018	\$ 655,789
2019	669,212
2020	682,401
2021	696,876
2022	711,139
2023 and thereafter	6,948,395
	<b>\$10,363,812</b>

**Médecins Sans Frontières USA, Inc.  
d/b/a Doctors Without Borders USA, Inc.**

**Notes to Financial Statements**

**14. Grants**

During the years ended December 31, 2017 and 2016, MSF USA awarded grants for emergency and medical relief projects to Médecins Sans Frontières international members for overseas operations and to the Drugs for Neglected Diseases Initiative, a not-for-profit organization, of which MSF USA is a founding member, as follows:

<i>Year ended December 31,</i>	<b>2017</b>	<b>2016</b>
Afghanistan	\$ 5,900,000	\$ 4,615,780
Armenia	1,000,000	430,000
Bangladesh	3,542,882	800,000
Belgium	5,813,791	226,553
Burundi	4,200,000	5,385,538
Cambodia	2,000,000	860,000
Cameroon	5,300,000	6,300,000
Central African Republic	23,665,000	26,599,672
Chad	6,000,000	6,610,951
Colombia	445,000	-
Democratic Republic of the Congo (DRC)	40,942,118	44,372,856
Egypt	1,000,000	1,617,626
Ethiopia	8,223,924	9,299,000
France	-	2,700,000
Georgia	-	550,000
Greece	4,590,000	4,298,725
Guinea	3,200,000	3,703,806
Haiti	18,839,691	16,656,009
Honduras	400,000	200,000
India	500,000	1,641,265
Iraq	17,405,006	6,420,000
Italy	2,750,000	784,883
Ivory Coast	3,000,000	2,160,000
Jordan	15,200,000	14,200,000
Kenya	12,523,320	5,965,604
Kyrgyzstan	850,000	400,000
Lebanon	3,000,000	2,500,000
Liberia	5,000,000	2,780,000
Libya	3,000,000	4,320,000
Madagascar	50,000	-
Malawi	1,000,000	460,000
Mali	7,000,000	6,120,000
Mexico	2,450,000	1,800,000
Mozambique	1,500,000	320,000
Myanmar	1,800,000	2,600,000
Niger	12,600,000	9,655,310
Nigeria	14,503,601	13,377,303
Occupied Palestinian Territories (OPT)	3,000,000	2,160,000

**Médecins Sans Frontières USA, Inc.  
d/b/a Doctors Without Borders USA, Inc.**

**Notes to Financial Statements**

<i>Year ended December 31,</i>	<b>2017</b>	<b>2016</b>
Pakistan	\$ 4,500,000	\$ 4,710,000
Papua New Guinea	2,000,000	2,160,000
Russia	2,000,000	2,260,000
Sierra Leone	2,300,000	1,706,791
South Africa	2,481,335	719,565
South Sudan	23,317,069	25,344,439
Sudan	1,715,000	6,280,376
Swaziland	4,600,000	3,000,000
Syria	10,500,000	4,950,000
Tajikistan	500,000	684,550
Tanzania	5,000,000	3,100,000
Uganda	7,000,000	3,160,000
Ukraine	1,400,000	500,000
Uzbekistan	1,000,000	2,500,000
Venezuela	500,000	-
Yemen	25,534,359	19,831,250
Zimbabwe	500,000	500,000
Epicentre	1,365,867	60,000
International Office	5,404,623	3,644,648
Access Campaign	1,453,355	1,254,178
Drugs for Neglected Diseases initiative	1,164,079	987,912
International Innovation Fund - prior years grant write-off	-	(124,627)
	<b>\$346,430,020</b>	<b>\$300,119,963</b>

Grants payable were \$52,899,212 and \$26,380,000 at December 31, 2017 and 2016, respectively.

### **15. Concentration of Credit Risk**

The financial instruments that potentially subject MSF USA to concentration of credit risk consist primarily of cash and cash equivalents. At various times, MSF USA has cash deposits at financial institutions which exceed the Federal Deposit Insurance Corporation (“FDIC”) limit.

### **16. Subsequent Events**

In March 2018, MSF USA signed an agreement with Drugs for Neglected Diseases Initiative, North America Inc. to allow the use of a portion of the premises owned by MSF USA for an initial term of one year. The monthly license fee will amount to \$5,000.

MSF USA’s management has performed subsequent events procedures through May 30, 2018, which is the date the financial statements were available to be issued and there were no subsequent events except disclosed above, requiring adjustment to the financial statements or disclosures as stated herein.